

SIA – Digging & Dealing

June 2018



Bushveld Complex South Africa

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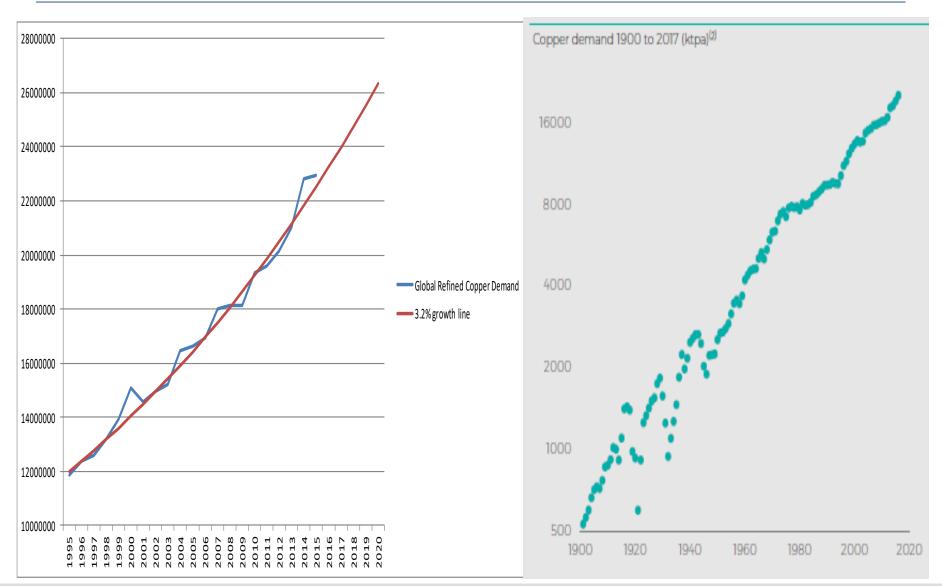
GSCI/S&P500 Ratio: Equities Expensive, Commodities Cheap?



- In a historical context, the relative valuation of commodities to equities seems extremely low.
- In relation to the S&P500, the GSCI commodity index is currently trading at the lowest level in 50 years. Also, the ratio sits significantly below the long-term median of 4.1.
- Following the notion of mean reversion, we should be seeing attractive investment opportunities.



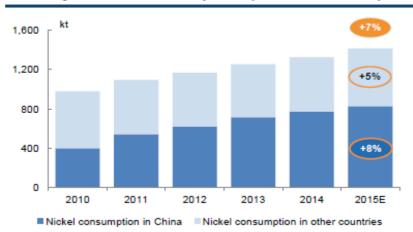
Copper just an example, demand is stable/GDP



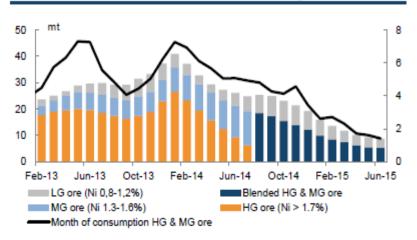


Bear market due to destocking, not demand

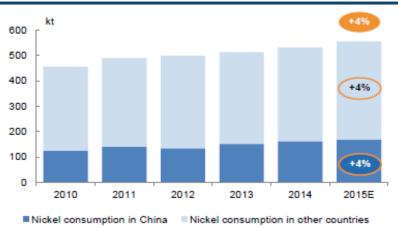
Primary Nickel Consumption (Stainless Steel)



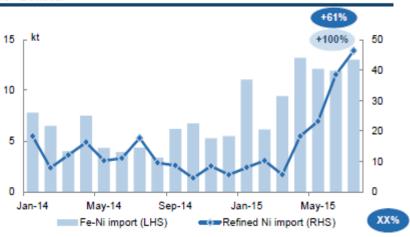
Chinese Ni Ore Inventories: High&Medium Grade Ore – Just Over a Month of Consumption Left



Primary Nickel Consumption (Non-Stainless Steel)



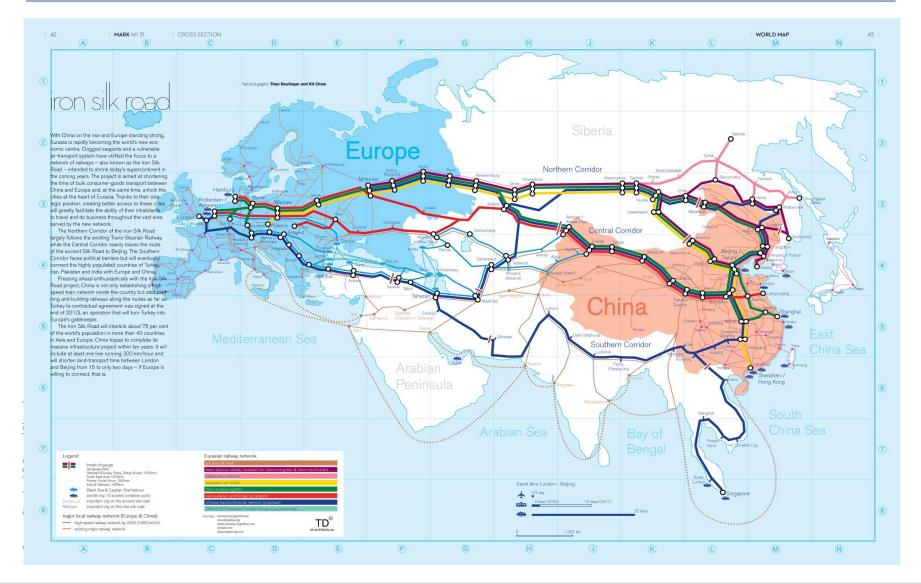
Strong Increase of Fe-Ni and Re-Ni Imports to China



Source: Norilsk Nickel



New Silk Road/infrastructure



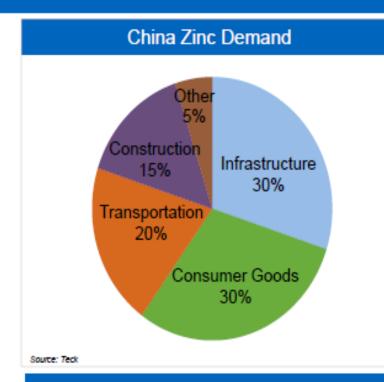


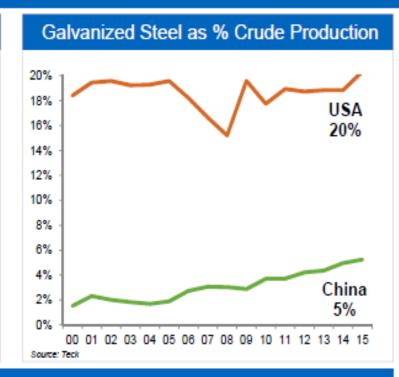
- . The concept was unveiled by Xi Jinping in September 2013.
- . China's Marshall Plan to aid development in Central Asian countries and build relations with its neighbors.
- . "One Belt, One Road" is the name of the development strategy to revive the land and maritime Silk Roads dating back to the days of Marco Polo. "Belt" refers to a vast area in Eurasia, and "Road" stands for the sea route that links China's coastal cities to Africa and the Mediterranean, passing key ports in Southeast Asia and the Suez Canal.
- . The world's largest infrastructure project ever. A huge free trade area linking together 65 countries and 5 billion people.
- . It challenges the old hegemony of the Atlantic alliance (ports, channels, bottlenecks, etc.).
- New Development Bank, Silk Road Fund, FTA's, Dying Petro\$, Ruble/Yuan currency swaps, Ruble priced Urals futures on SPIMEX (St. Petersburg Mercantile Exchange), gold flows east, military supremacy follows economic power, Yuan/IMF SDR's, Yuan convertibility/Reserve currency.



Chinese Zinc Demand to Remain Strong

Teck



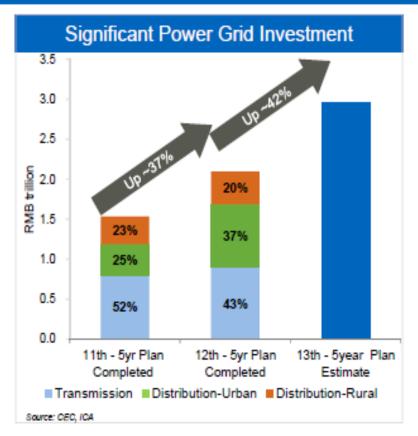


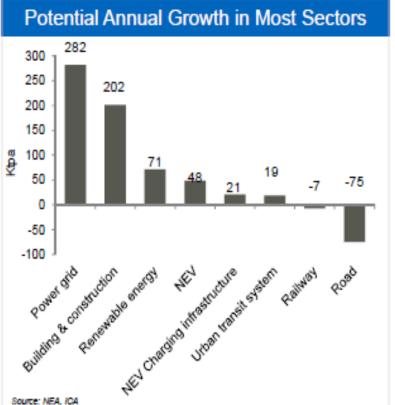
If China were to galvanize crude steel at <a href="https://herate.org/nature-na

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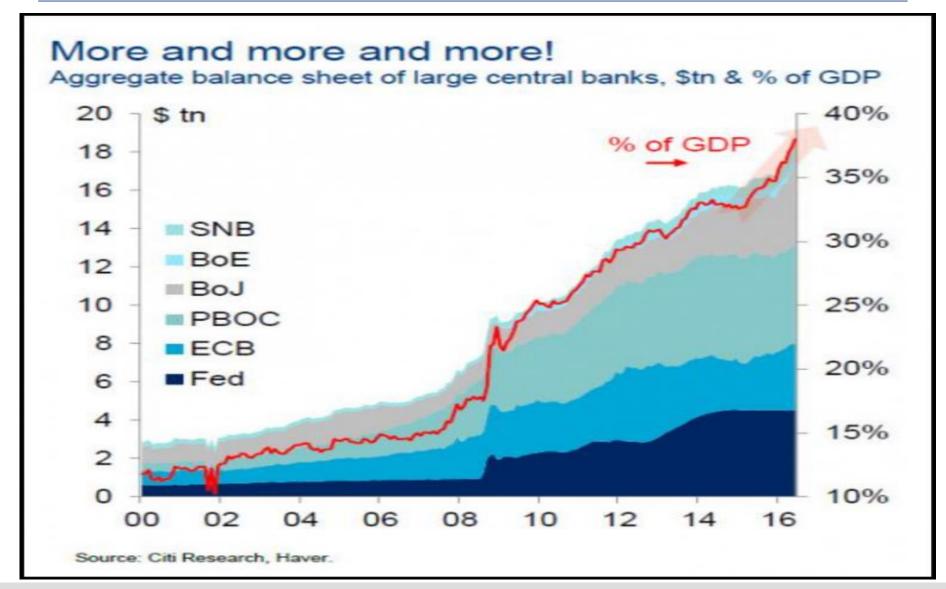
Chinese Copper Demand to Remain Strong Teck





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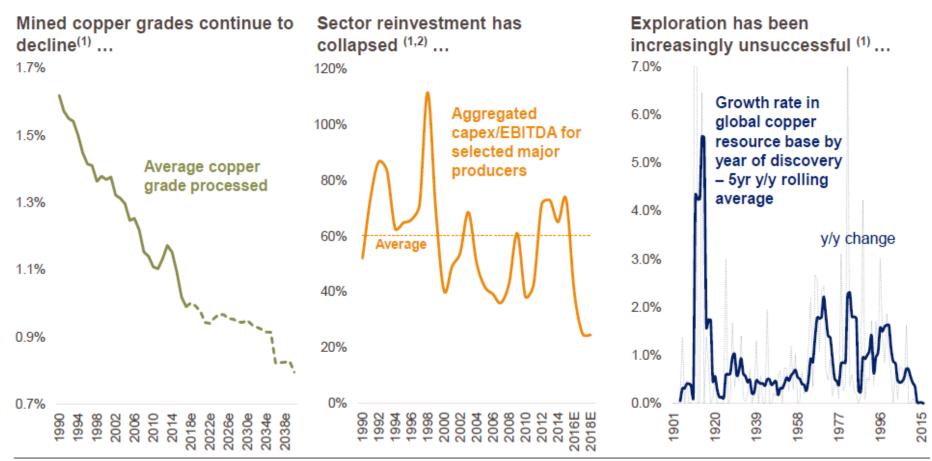






This biz needs constant replacement/investment

Sustaining copper mine supply is progressively more challenging

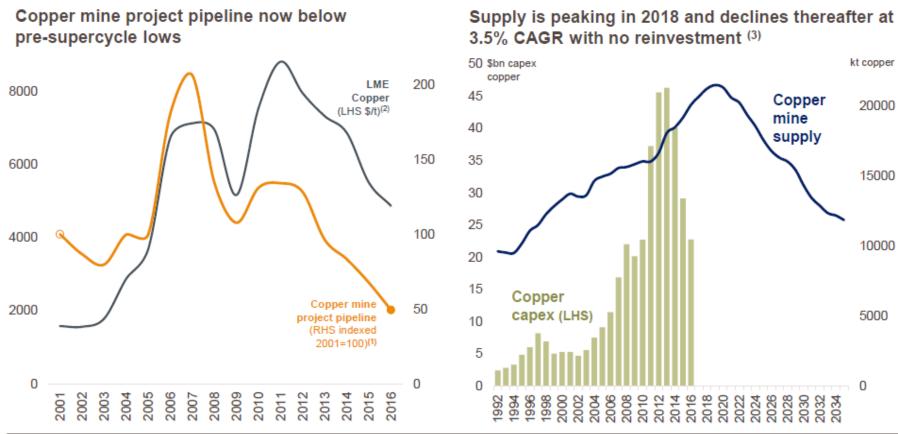


Source: (1) Bernstein European Metais and Mining, 8 March 2017, Copper & Gold – Not a production wall ... It's a production cliff (2) Selected producers includes Rio Tinto, BHP Billiton, Anglo American, Giencore, Vale, First Quantum, South 32, Antofagasta. Estimates for 2016-2018 based on company guidance and approved projects only.

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Sustaining copper mine supply is progressively more challenging

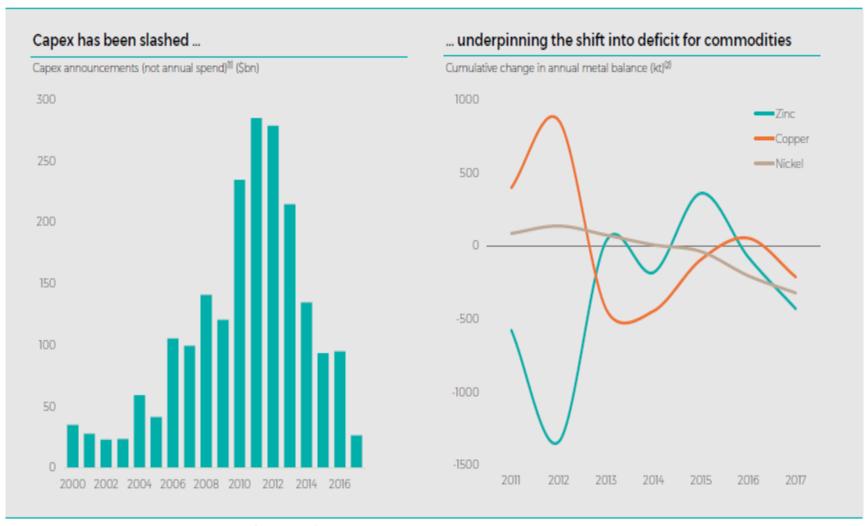


Source: (1) Copper mine project pipeline comprises the total production volume of projects categorised as highly probable and probable by Wood Mackenzie's Global copper long-term outlooks from 2001 to 2016, indexed change from 2001. (2) Annual average LME cash copper price, source Wood Mackenzie and Bloomberg. (3) Bernstein European Metals and Mining, 8 March 2017, Copper & Gold — Not a production wall ... It's a production wall ... It's a

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Mining capex has bottomed



Bank of America Merrill Lynch 2018 Global Metals, Mining & Steel Conference Notes (I) Source: Oti Research (I) Wood Mackenzie: copper, zinc. Clencore estimates nickel

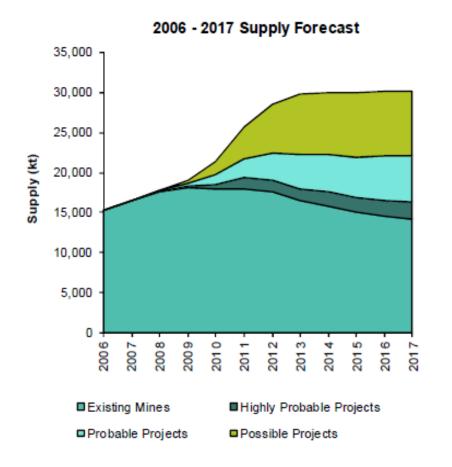
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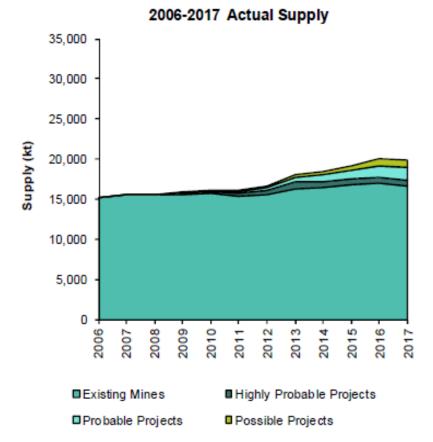


Mediocre supply response in relation to capex

EXHIBIT 4: In 2007, the maximum 2017 run-rate supply was estimated at 30.2Mt, +99% growth (+6.4% CAGR) generating fears about a possible "wall of supply"...

EXHIBIT 5: ... when in reality, despite the copper price hitting US\$10,000/t in 2011, supply actually grew just +31% (+2.5% CAGR).

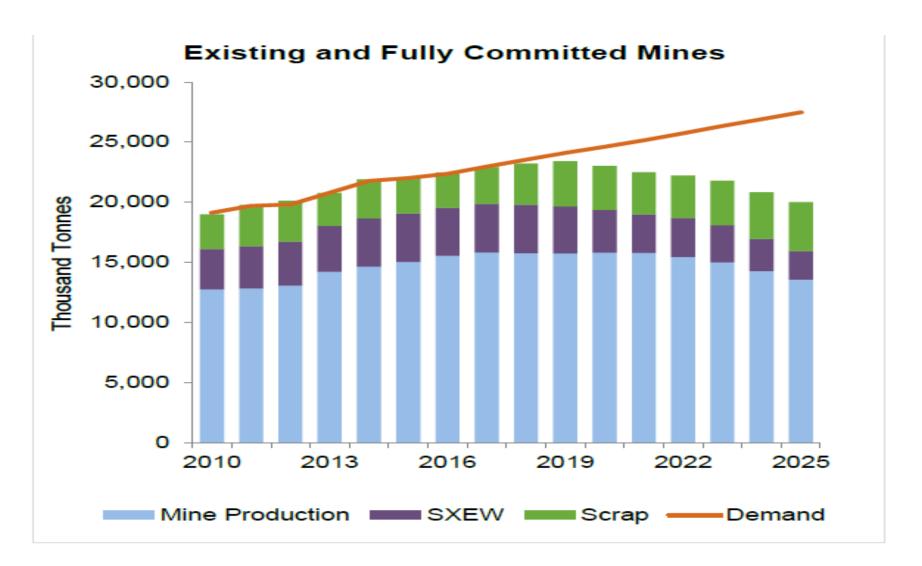




Source: Brook Hunt, Wood Mackenzie, Bernstein analysis

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It will take a lot of time and a lot of money...

Sector capex plans have risen beyond trough levels but still remain low, reflecting:

- Modest capex inflation
- Remaining spend on legacy projects
- Catch-up spending
- Mine-life extensions for current operations

Volume growth challenges - large increases in capex unlikely

- More prudent/shareholder-friendly capex philosophy
- Lack of 'shovel ready' projects particularly in copper/zinc/nickel/cobalt
- New growth will require miners to operate in 'challenging' geographies
- Increasing 'social licence to operate' complexity for greenfield project approvals

Capital efficient growth is key

- Sensible organic reinvestment vital to underpin long-term cash flows
- Investing with consideration for the global supply/demand balance

Lower forecast capex, but can it increase dramatically?

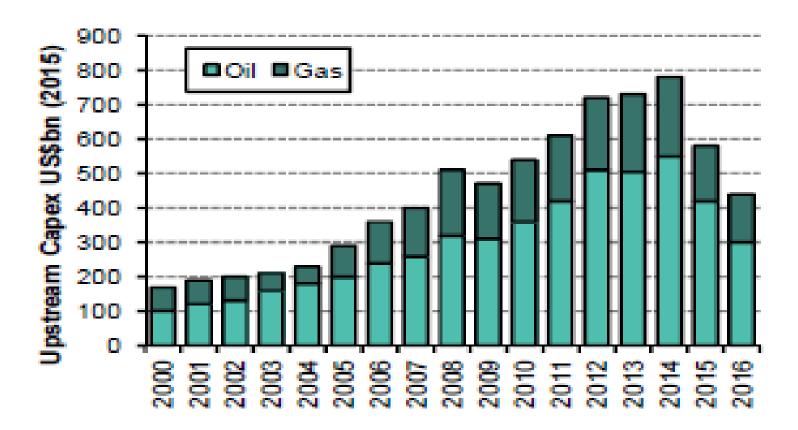


Bank of America Merrill Lynch 2018 Global Metals, Mining & Steel Conference Sources (I) Total sector capex from Morgan Stanley research, includes 29 (juropean mining and steel companies and Morgan Stanley estimates to 2022). Copper price from (Soomberg

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EXHIBIT 1: Organic Upstream Capex



Source: IEA



