



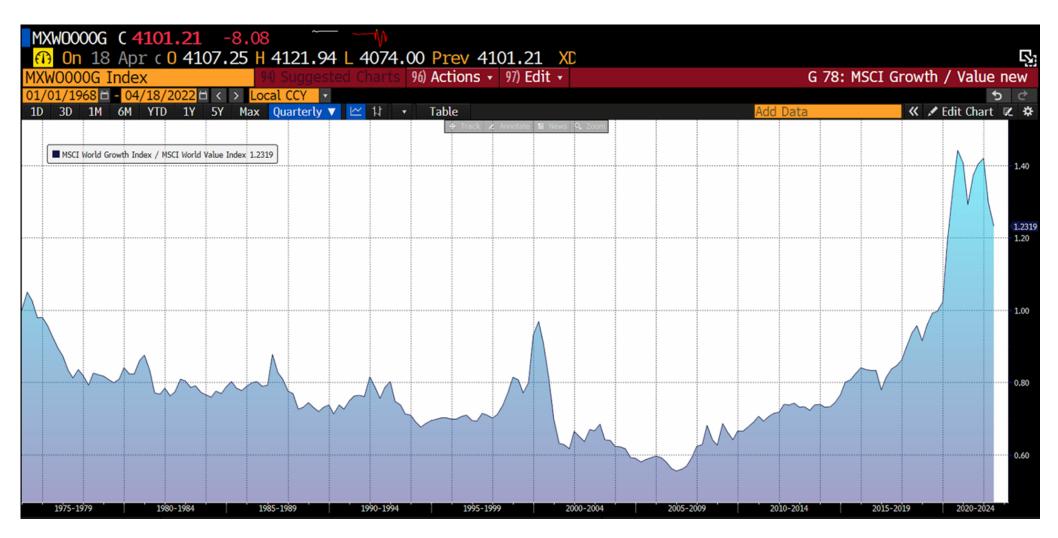
Value and Natural Resources Back on Track

April 2022



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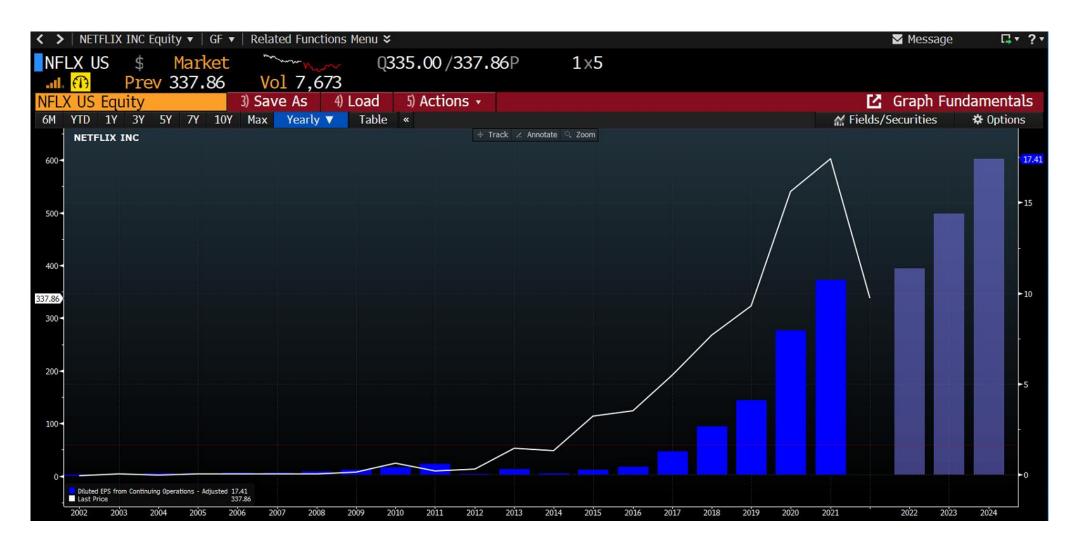
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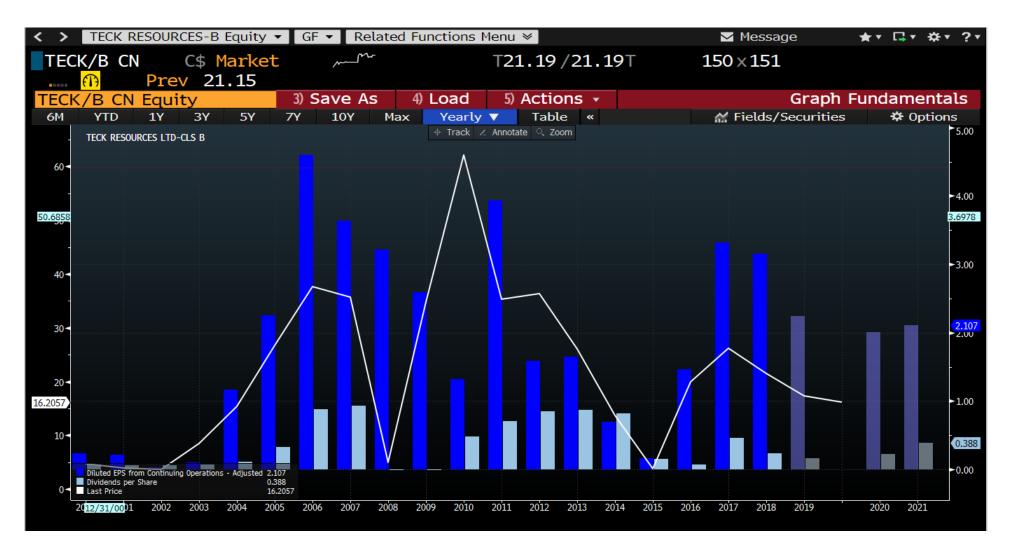
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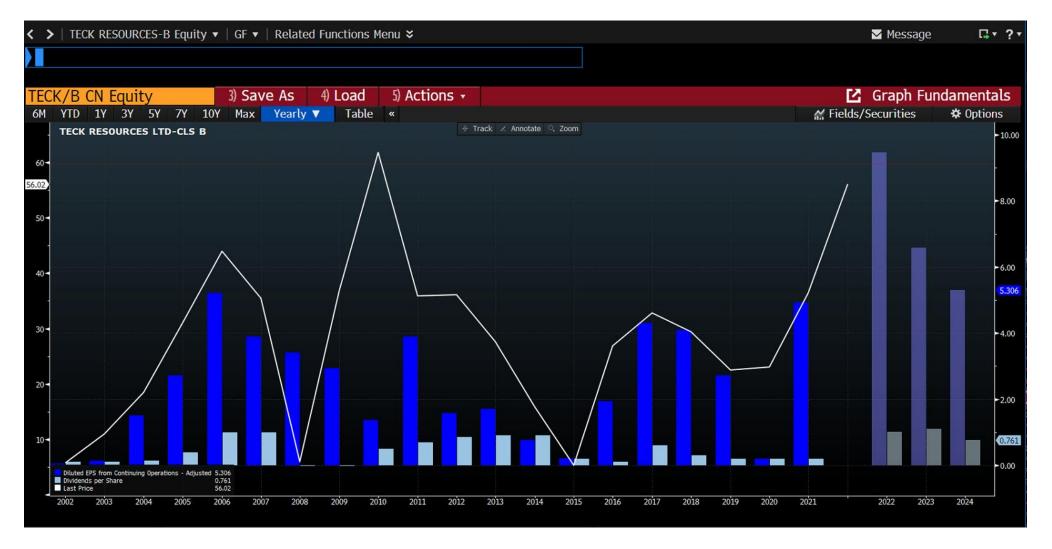
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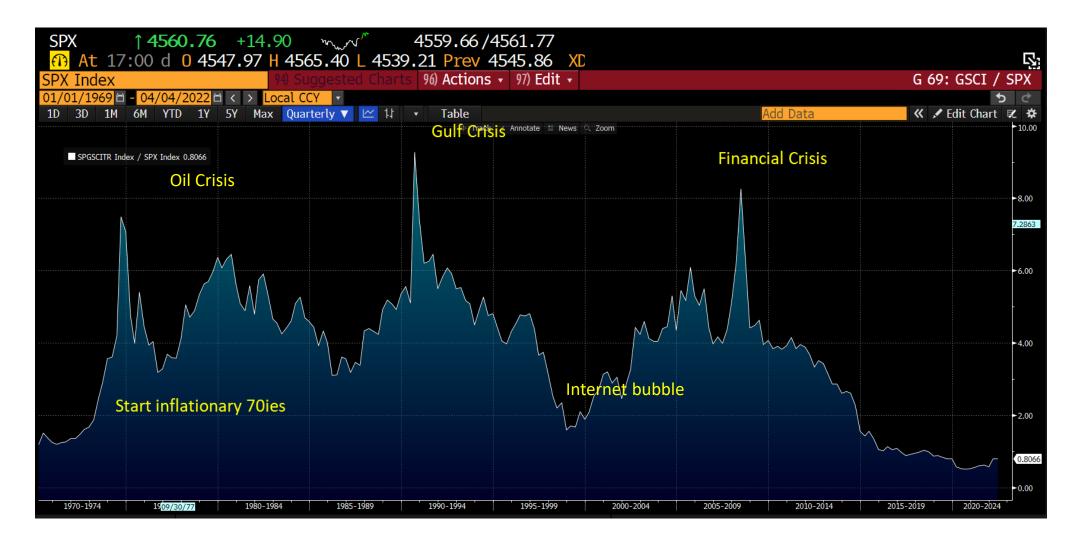
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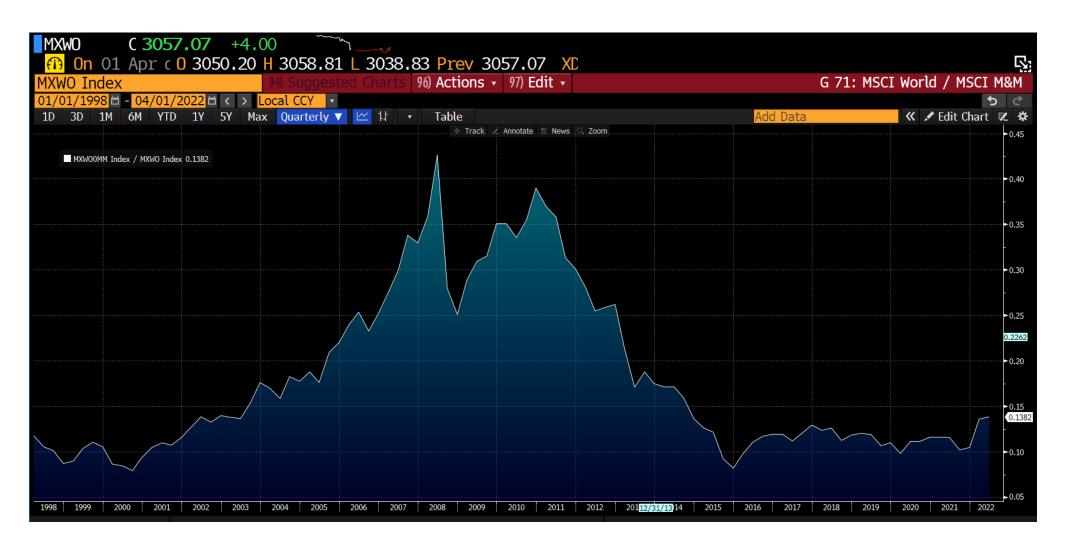


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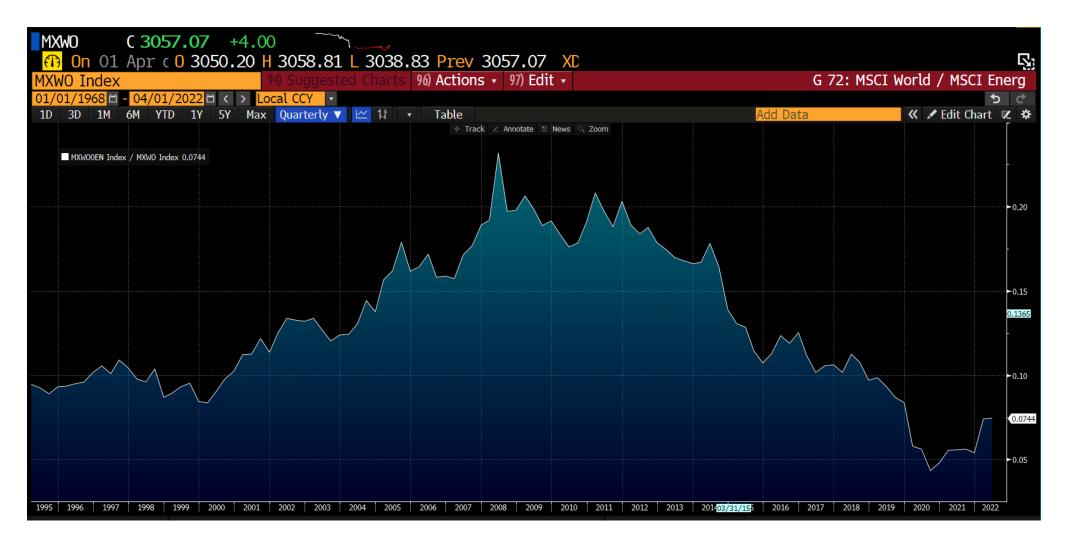




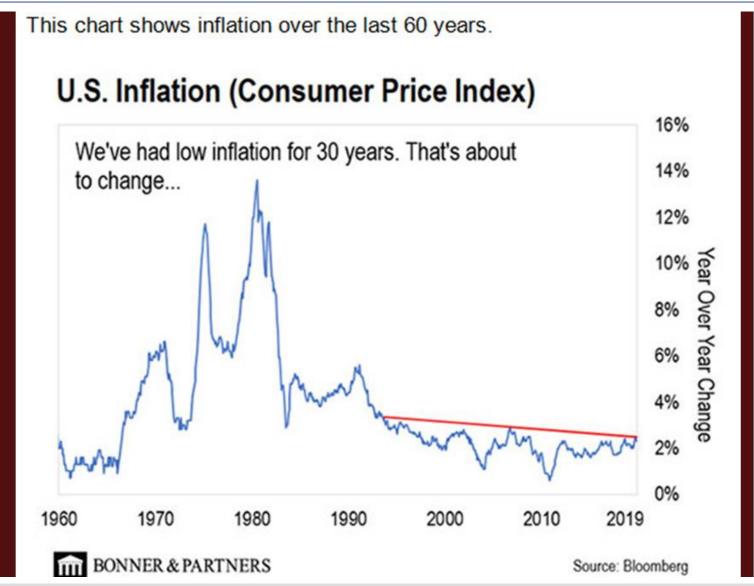












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So basically, we buy good companies at inexpensive prices or extremely cheap companies. Bad businesses are usually toxic at almost any price.

- We don't look for "shares that will go up"
- We neither "play the markets" nor look for "catalysts" or in any way put our investors' money in the hands of future price movements
- We never "chase" the markets. We use markets' prices as opportunities to buy or sell. We never act on a view on what the markets will do, because we don't know

WE BUY BUSINESSES, NOT SHARES

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- . A "good company" for us is one that delivers a return on equity well above its cost of capital, adjusted by risk, over the cycle
- . This only happens when companies' profits are protected by barriers to entry, i.e., when supply has structural difficulties to follow demand:
 - . Economies of scale
 - . Privileged access to raw materials or clients
 - . Proprietary products or processes
 - . Reputation effects
 - . Long lead times to add capacity
- . In the end, companies earn returns above their cost of capital only if they are somehow protected from full competition
- . To determine if that will be the case, a thorough understanding of the competitive dynamics of the sector is necessary
- . This is essential to avoid value traps: for instance, European banks, utilities, & telecom in the last few years...

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Why is Devro a good company?

- Leading position in a niche market
- Oligopolistic structure and a disciplined leader (Viscofan)
- Economies of scale in production (and commercial) leading to a cost advantage
- Small ticket per unit & "helps" the client yield leading to high switching costs and ricing power
- Production know-how. Intellectual Property entry barrier



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Why is Devro a good investment?

- **Growth**: can grow sales 4-5% p.a.
- Margins: The company has high margins (EBITDA 25%-26%) and they are sustainable
- Historical median ROIC (25Y) is 13% and our model suggests that convergence ROIC is 14-15%
- Balance Sheet looks good: no concern on liquidity or maturities as net debt is GBP 125mn, which compares with an EBITDA of around 60-65m GBP (2x vs. 1.5x target) and 5.5x interest coverage





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Why is Devro a good investment?

- **PER 2022E: 11x (historical median 15x 25y)** EV/EBITDA 22 around 6.7x, 4.7% dividend yield.
- Converged Free Cash Flow of c. GBP 30mn for 2022 i.e. 10% Free
 Cash Flow Yield
- We do a 360º valuation: apply median PE, EV/EBITDA, DCF at 10% discount, EV/IC and P/Book and we obtain an IV of 250p p.s., with an IRR of 11-12%
- Why is it cheap? Managerial mistakes before 2016, small, illiquid, few analysts
- Viscofan?





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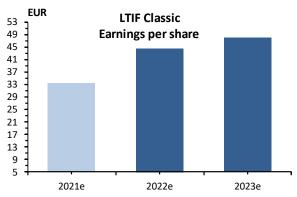
Reporting LTIF Classic as of 31.12.2021 (aggregated data in EUR)

Date	NAV	%
31.12.2020	407.9	
31.12.2021	494.3	21.2%

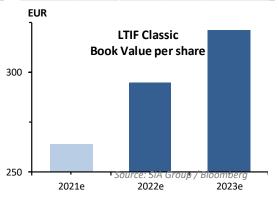
Year	EPS	%	P/E	EPS	MSCI	MSCI World
Teal	LF3	70	P/E	yield	World P/E	EPS yield
2021e	33.5		14.8	6.8%	22.8	4.4%
2022e	44.5	33%	11.1	9.0%	17.7	5.6%
2023e	48.0	8%	10.3	9.7%	16.3	6.1%

Year	DPS	%	Div. Yield	MSCI World Div. Yield
2021e	13.0		2.6%	1.7%
2022e	15.7	21%	3.2%	2.0%
2023e	17.6	12%	3.6%	2.0%

Year	BPS	%	P/B	MSCI World P/B
2021e	264.1		1.9	3.2
2022e	294.6	12%	1.7	2.8
2023e	321.1	9%	1.5	2.6







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Long Term Investment Fund Classic since inception (20 years)





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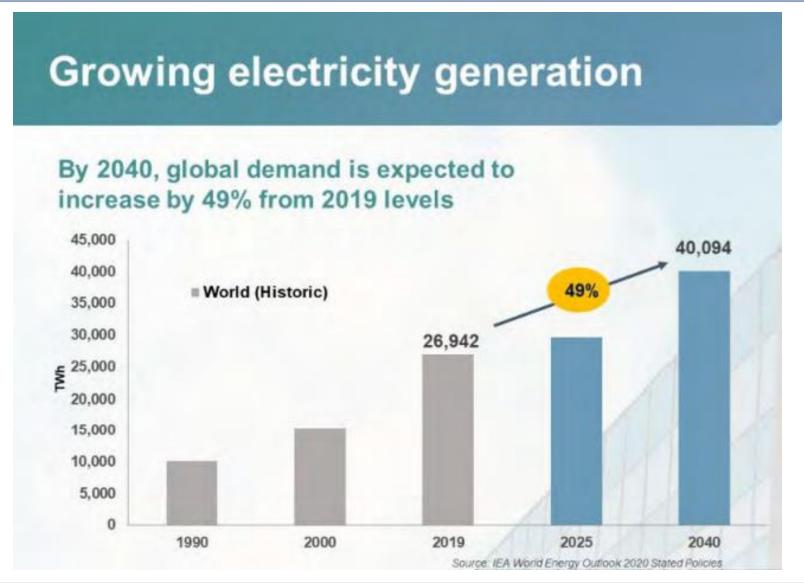


All, all, everything, everything is about energy!

Country/Region	Electricity consumption (kW⋅h/yr)	Year of ≑ Data	Source ÷	Population \$	As of	energy per capita (kWh per person per year)	power per capita (watts per person)
World	21,776,088,770,300	2014	CIA	7,322,811,468	2016	2,674	309
China	6,310,000,000,000	2017	NEA ^[3]	1,403,500,365	2017	4,475	510
United States	3,911,000,000,000	2015 EST.	CIA	323,995,528	2016	12,071	1,377
India	1,547,000,000,000	2018	CSO ^[4]	1,352,642,280	2018	1,181	140
Russia	1,065,000,000,000	2014 EST.	CIA	142,355,415	2016	7,481	854
• Japan	934,000,000,000	2014 EST.	CIA	126,702,133	2016	7,371	841
Germany	533,000,000,000	2014 EST.	CIA	80,722,792	2016	6,602	753
■● Canada	528,000,000,000	2014 EST.	CIA	35,362,905	2016	14,930	1,704
◆ Brazil	518,000,000,000	2014 EST.	CIA	205,823,665	2016	2,516	287
Korea, South	495,000,000,000	2014 EST.	CIA	50,924,172	2016	9,720	1,109
■ France	431,000,000,000	2014 EST.	CIA	66,836,154	2016	6,448	736
United Kingdom	309,000,000,000	2014 EST.	CIA	64,430,428	2016	4,795	547

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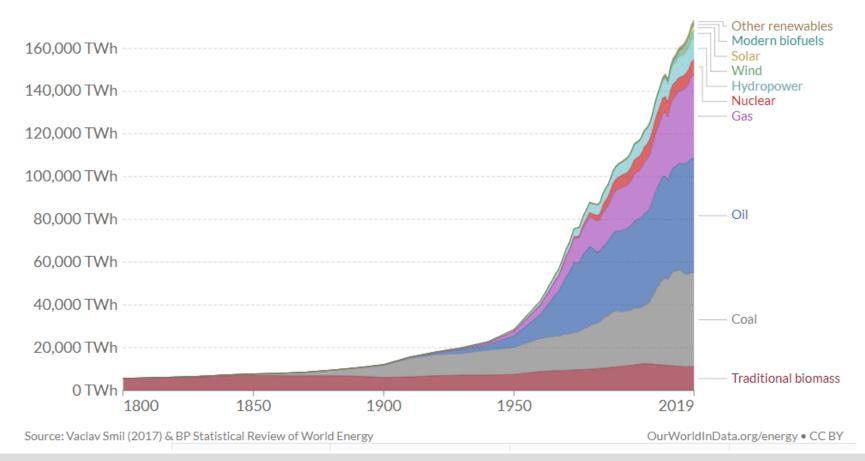
Industrial revolution was/is a carbon revolution

Global primary energy consumption by source



Primary energy is calculated based on the 'substitution method' which takes account of the inefficiencies in fossil fuel production by converting non-fossil energy into the energy inputs required if they had the same conversion losses as fossil fuels.

O Relative

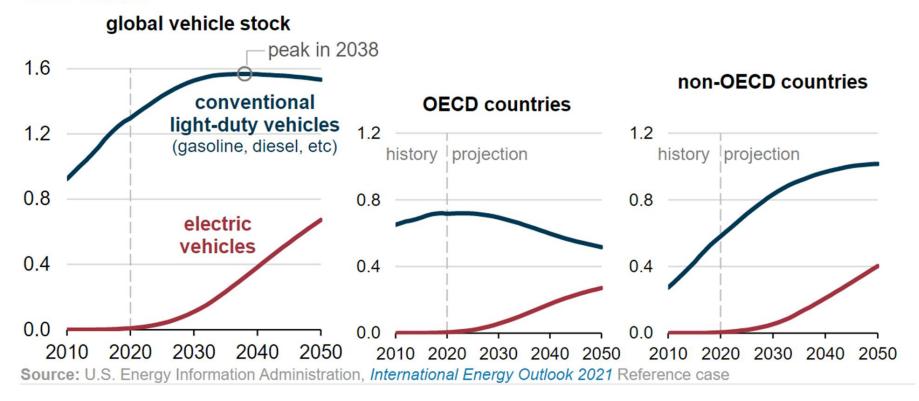


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Light-duty vehicle stock in *International Energy Outlook 2021* Reference case (2010–2050) billion vehicles



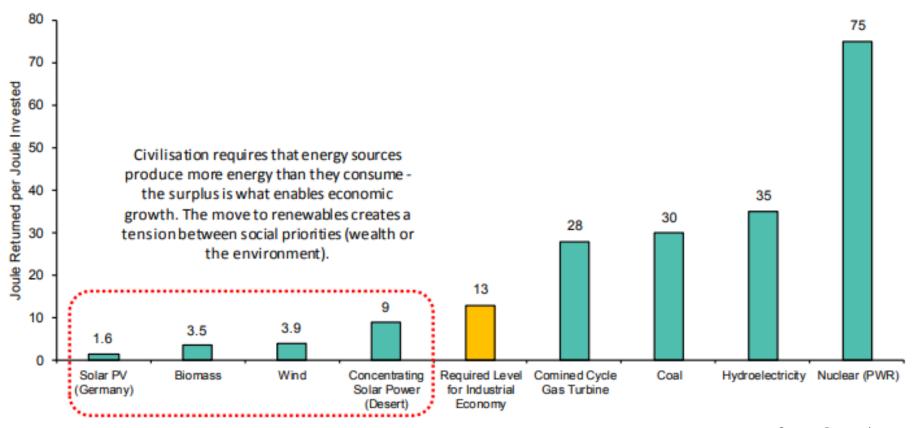


in 2021 the share of EV & Plug-In Hybrids is 1.3%

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Buffered Energy Return on Investment by Source



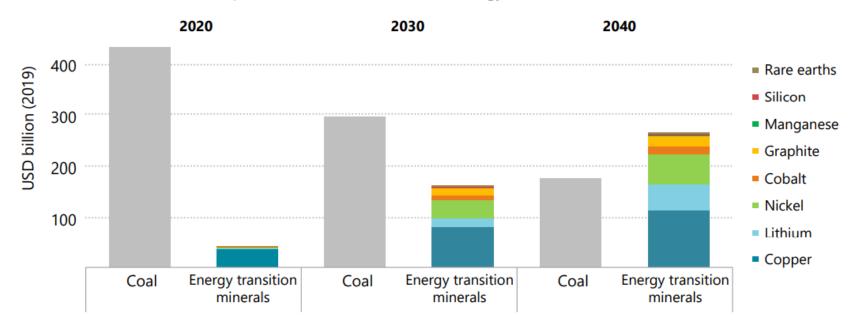
Source: Bernstein

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New reasons to go underground

Revenue from production of coal and selected energy transition minerals in the SDS



Today's revenue from coal production is ten times larger than from energy transition minerals. However, in climate-driven scenarios, these positions are reversed well before 2040

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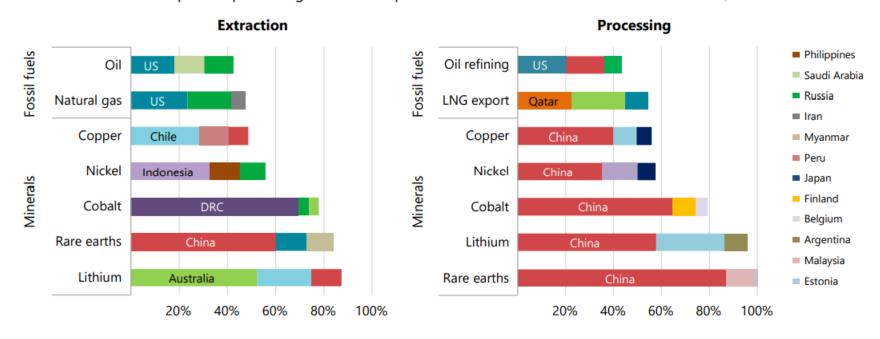


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Many mineral supply chains lack diversity

Share of top three producing countries in production of selected minerals and fossil fuels, 2019



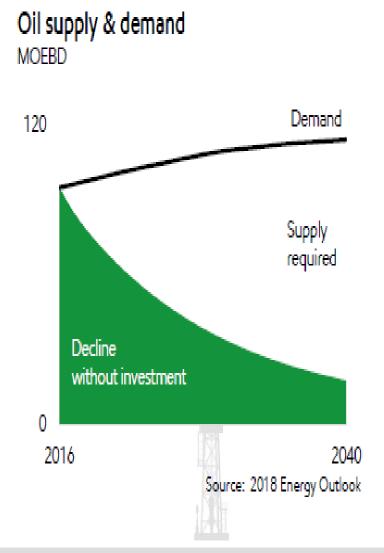
Production and processing of many minerals such as lithium, cobalt and some rare earth elements are geographically concentrated, with the top three producers accounting for more than 75% of supplies

lea

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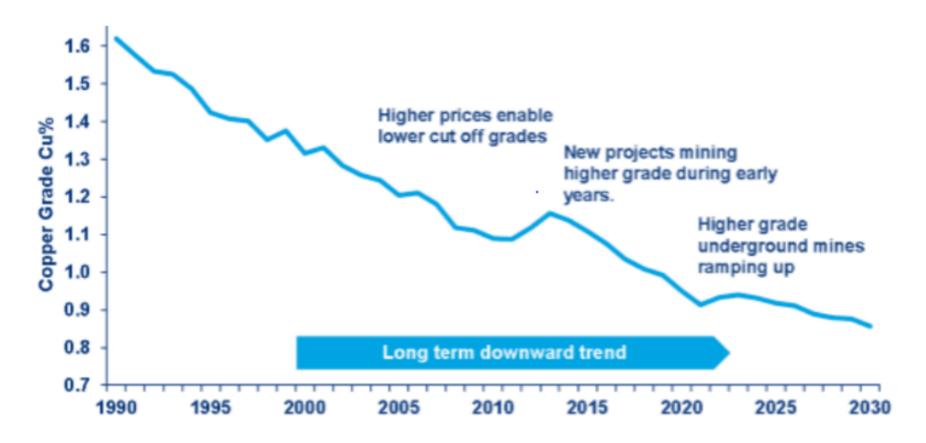


New supply requirement Indexed to 2016 Oil capacity 200% required Oil supply required Chemicals = Fuels 2016 2040 Source: 2018 Energy Outlook

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Copper Ore Grade Decline

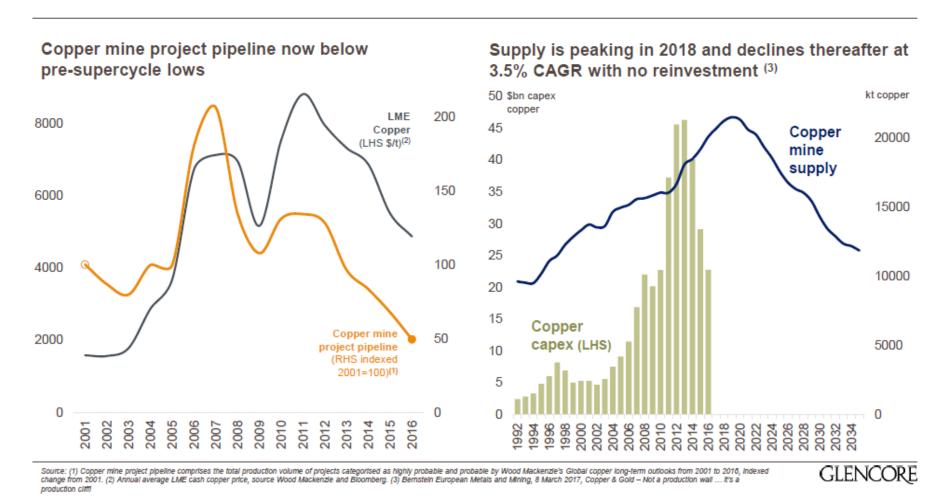


Source: Wood Mackenzie.

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Sustaining copper mine supply is progressively more challenging

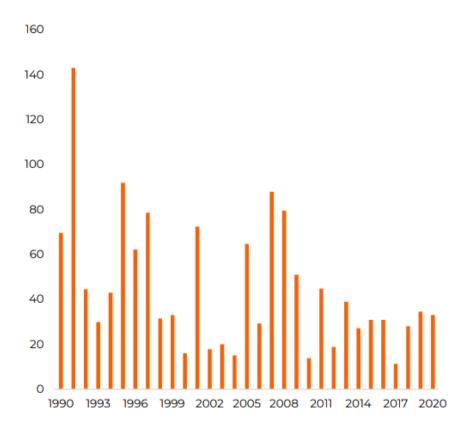


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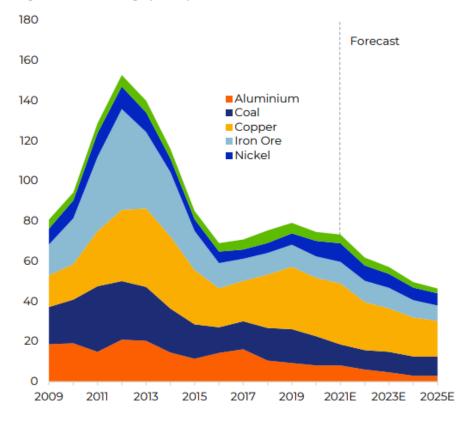
Discovery of new resources remains limited

Copper in major discoveries (Mt)(1)



Trajectory of Capex

Expansionary and sustaining capex by commodity (\$bn)⁽²⁾

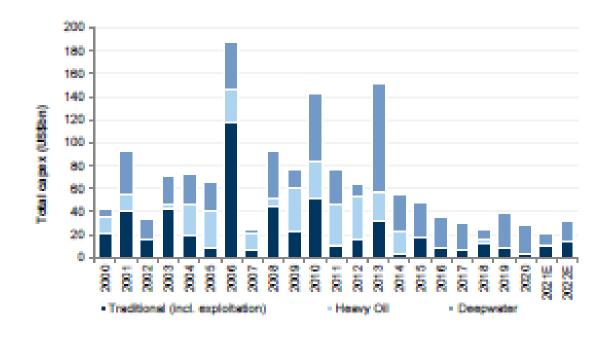


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Exhibit 3: Capital commitment to new oil projects has reached a new trough...

Top Projects capex sanctioned in oil by year of sanction, split by winzone



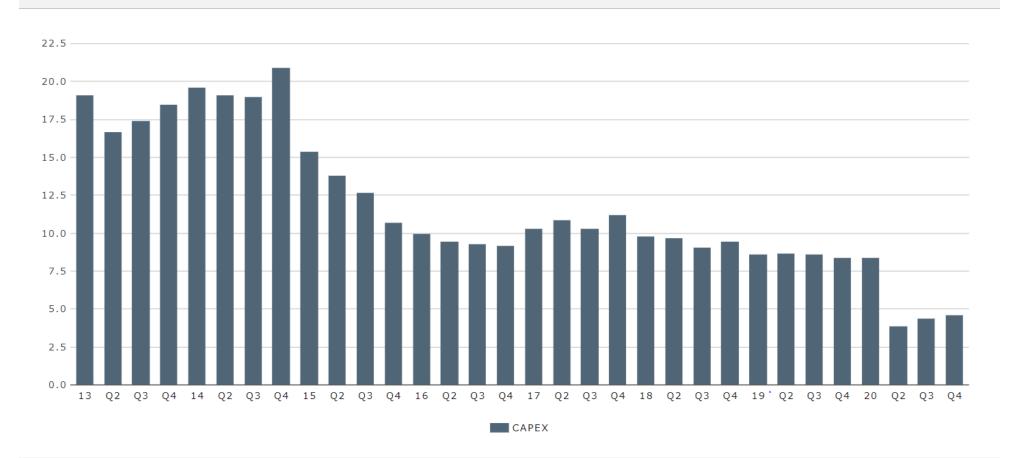
Source: Goldman Sachs Global Investment Research

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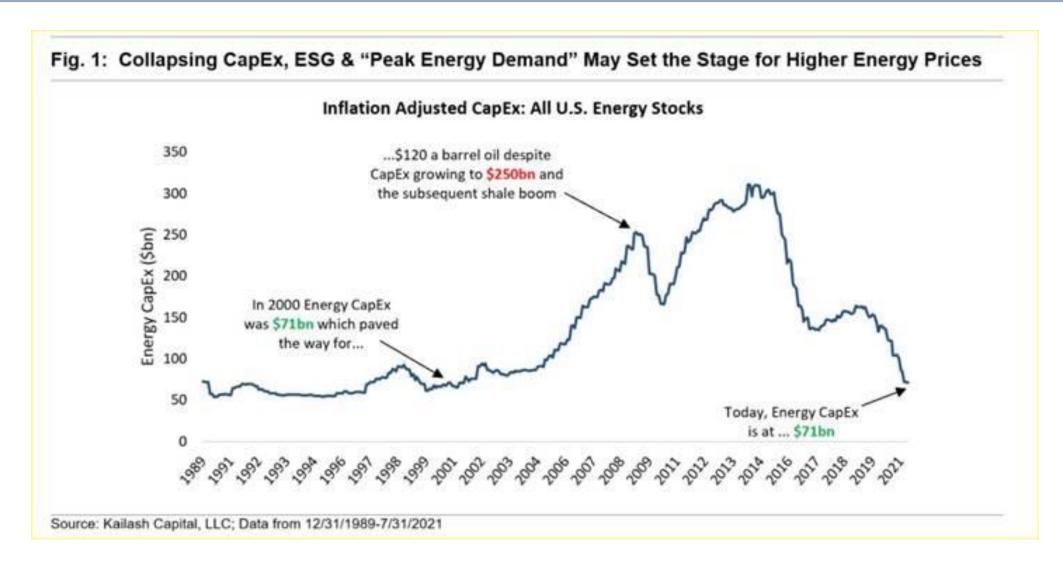


billion CAD • data by StatsCan



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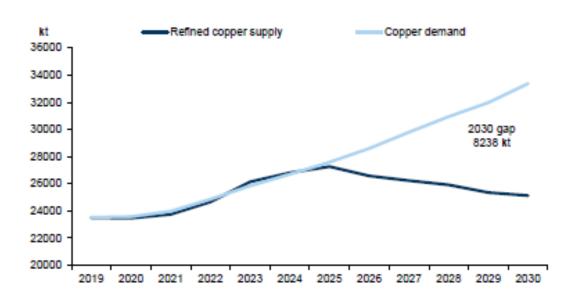




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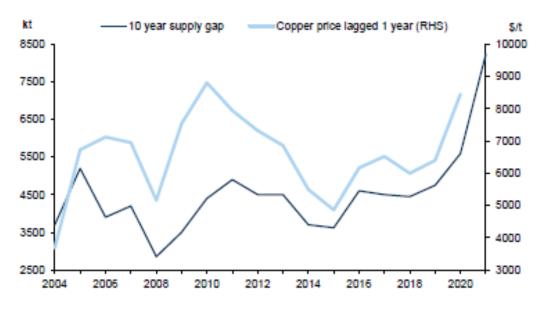
Exhibit 32: Long-term supply gap now projected at over 8Mt by 2030 Refined copper supply and demand



Source: Woodmac, Goldman Sachs Global Investment Research

Exhibit 33: Record long-term supply gap implies significant further upside to copper prices

LT supply gap and copper price

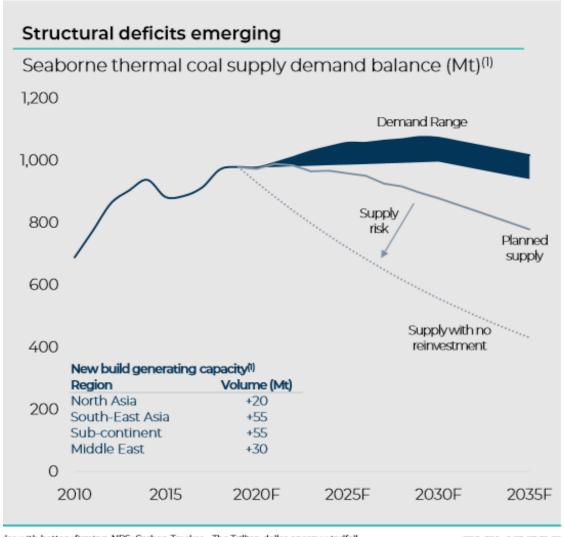


Source: Woodmac, Goldman Sachs Global Investment Research

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Time to dig out the old books about economics...



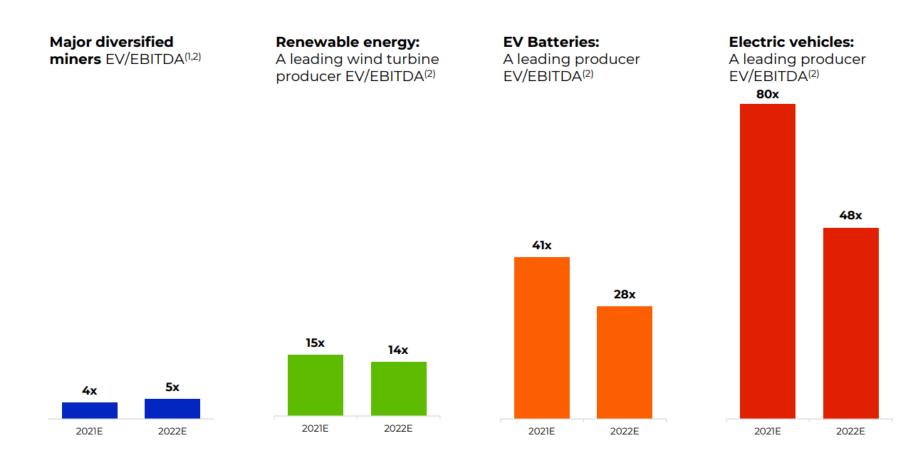
iles with battery firming, NPS+Carbon Tracker - The Trillion dollar energy windfall

GLENCORE

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Rather 3 times EV/EBITDA on spot prices...



Notes [1]: Includes Anglo American, BHP, Glencore and Rio Tinto. BHP FY21. (2) Source: Morgan Stanley Research, Capital IQ.

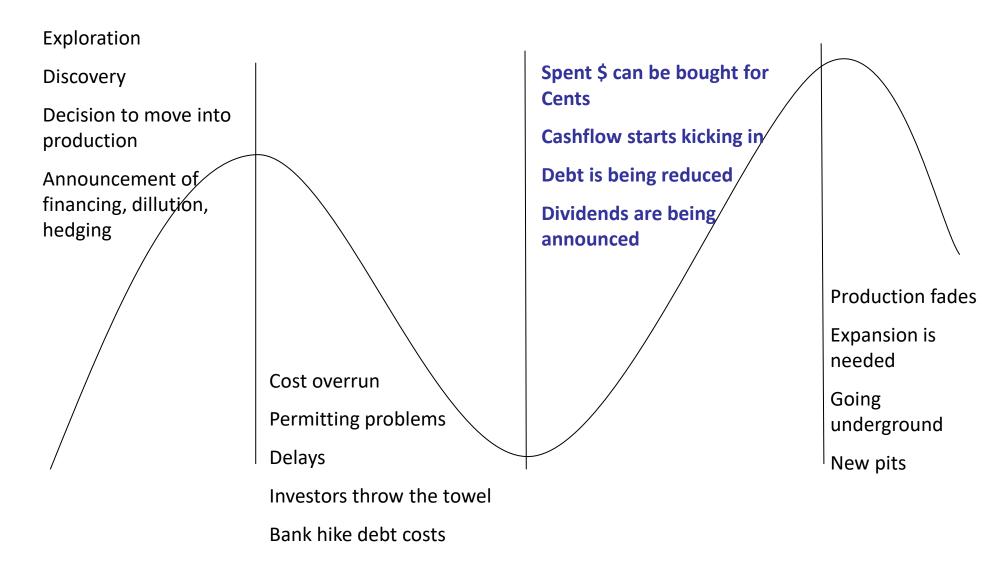


2022 BMO Global Metals & Mining Conference

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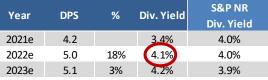


Reporting LTIF NR as of 31.12.2021 (aggregated data in EUR)

Date	NAV	%
31.12.2020	87.1	
31.12.2021	122.5	40.7%

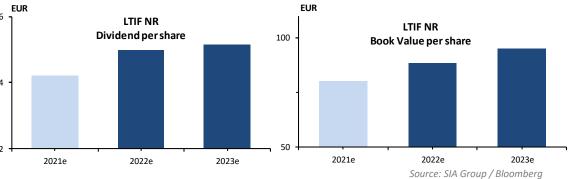
Year	EPS	%	P/E	EPS yield	S&P NR P/E	S&P NR EPS yield
2021e	10.4		11.8	8.5%	11.6	8.6%
2022e	13.7	32%	8.9	11.2%	10.4	9.6%
2023e	13.4	-3%	9.2	10.9%	10.7	9.3%





Year	BPS	%	P/B	S&P NR P/B
2021e	80.0		1.5	1.8
2022e	88.4	10%	1.4	1.5
2023e	95.2	8%	1.3	1.4





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LTIF NR vs Benchmark very strong in positive markets





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Compartments	LTIF Classic Series						
Investment style		Long	-only				
Management fee		1.5% pa					
Performance fee	15% (HWM and Hurdle Rate)						
Currency	EUR	CHF	USD	EUR			
ISIN number	LU0244071956 LU0301246772 LU0301247077 LU144996984						
Telekurs valor	2'432'569 3'101'817 3'101'820 33'180'015						
Bloomberg ticker	LTIFCLA LX LTIFCLC LX LTIFCLU LX LTIFCLD LX						
Distribution	reinvested	reinvested	reinvested	distributed			

Compartments	LTIF Natural Resources					
Investment style						
Management fee		1.5% pa				
Performance fee	15% (HWM)					
Currency	EUR	CHF	USD			
ISIN number	LU0244072335	LU0301246939	LU0301247234			
Telekurs valor	2'432'575	3'101'836	3'101'839			
Bloomberg ticker	LTIFGEV LX	LTIFGEC LX	LTIFGEU LX			
Distribution	reinvested	reinvested	reinvested			

- . Daily liquidity, cut-off time previous day at 4:00 pm CET
- . Performance fees are assessed and paid yearly, subject to High Water Marks and Hurdle Rates

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Long Term Investment Fund

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LTIF (SIA) Classic and Natural Resources

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